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16 August 1950

REPORT BY THE INTERDEPARTMENTAL FOREIGN INFORMATION STAFF

to the

DIRECTOR

on

TRAINING OF PERSONNEL FOR PSYCHOLOGICAL WARFARE AND FOREIGN INFORMATION

THE PROBLEM

1. To provide a nucleus of trained personnel (civilian and military) with special qualifications for the performance of executive and policy planning functions in the fields of national psychological warfare and foreign information.

FACTS BEARING ON THE PROBLEM

2. NSC 59/1 provides for the strengthening and coordination of all foreign information programs in time of peace and psychological warfare activities in time of war or threat of war.

3. The types of personnel which will be required for psychological warfare and for foreign information comprise two broad categories, namely:

a. Individuals with broad background or experience in the fields of national foreign policy, government, public affairs, and related fields of the social sciences. Such individuals should have the capacity to apply their skills to the planning and execution of psychological warfare.

b. Functional specialists who possess unique skills capable of filling the needs for mass persuasion media, i.e., analysts,

IFIS-12

SECRET

-2-

evaluators, area specialists, linguists, public opinion experts, and technicians normally associated with journalism, radio, and motion pictures.

4. There exists an urgent need for training of executive and policy planning personnel in psychological warfare.

5. No national school now exists for such training.

#### CONCLUSIONS

6. In the event of a national emergency there exists within the Department of State, Department of Defense and other government agencies a minimum of executive and policy planning personnel adequate to initiate the interim psychological warfare program in the initial stages of war. However, for the needs of an expanded psychological warfare program, there is an insufficient number of such personnel currently within the government.

7. In order to provide adequate personnel, it is necessary to establish a national school to train a nucleus of such individuals, both civilian and military.

8. Such training should be accomplished in a specially qualified government institution, whose curriculum should be developed and approved by the Department of State and the Department of Defense.

9. The Department of State, the Department of Defense, the Central Intelligence Agency and other government agencies which may be designated to support national psychological warfare or foreign information programs should be allocated quotas for each course at the selected school.

IFIS-12

SECRET

SECRET

-3-

10. The Department of State and the Department of Defense jointly should initiate a training program with the ultimate aim of developing and maintaining a reservoir of approximately eleven hundred (1100) individuals, military and civilian suitably apportioned from Colonel (Captain, USN) to Major (Lieut. Comdr., USN) and Department of State equivalent ranks, with planning quotas for each department as follows:

Department of State	300
Department of the Army	300
Navy Department	175
Department of the Air Force	225
Central Intelligence Agency	100

This allocation should not be interpreted as a commitment requiring any one department to supply the full quota in the event of war or emergency. It is contemplated that the initial quota for training would be relatively small, with each participating department assigning a carefully selected group to each course at the selected school. The size of the group would be determined, of course, by available facilities and personnel.

11. The Department of State should establish and maintain a central roster of executive and policy planning personnel.

IFIS-12

SECRET

SECRET

-4-

12. Required planning by appropriate departments and agencies of the government should be undertaken with a view to initiating such a training program by 1 January 1951.

RECOMMENDATIONS

13. The above conclusions be approved and transmitted to the Departments of State and Defense and other agencies engaged in psychological warfare.

IFIS-12

SECRET